



# Market Transformation Advisory Board (MTAB) Meeting

CalMTA is a program of the  
California Public Utilities  
Commission and is administered  
by Resource Innovations.

# Connect to Wi-Fi



Join **TCEGUEST** Network for wifi access.

# Agenda



Time	Agenda Item	Presenter
9:00 a.m.	<b>1. Welcome and Agenda</b>	Stacey Hobart
9:05 a.m.	<b>2. Safety Minute</b>	Stacey Hobart
9:10 a.m.	<b>3. Introductions and Ice Breaker</b>	Stacey Hobart
9:25 a.m.	<b>4. Review Draft Notes from March 25 MTAB Meeting</b>	Stacey Hobart
9:30 a.m.	<b>5. Commercial Replacement and Attachment Window Solutions (CRAWS) Market Transformation Initiative (MTI) Plan Overview</b>	Nick Fiore & Rick Dunn
10:30 a.m.	<i>Break (15 min.)</i>	
10:45 a.m.	<b>6. CRAWS: Market Adoption Forecast</b>	Isaac Schultz
11:45 a.m.	<b>7. Public Comment #1</b>	
11:55 p.m.	<b>8. Meet &amp; Greet with Equity Sounding Board Member</b>	Alicia Bohigian
12:25 p.m.	<i>Lunch (50 min.)</i>	

# Agenda (continued)

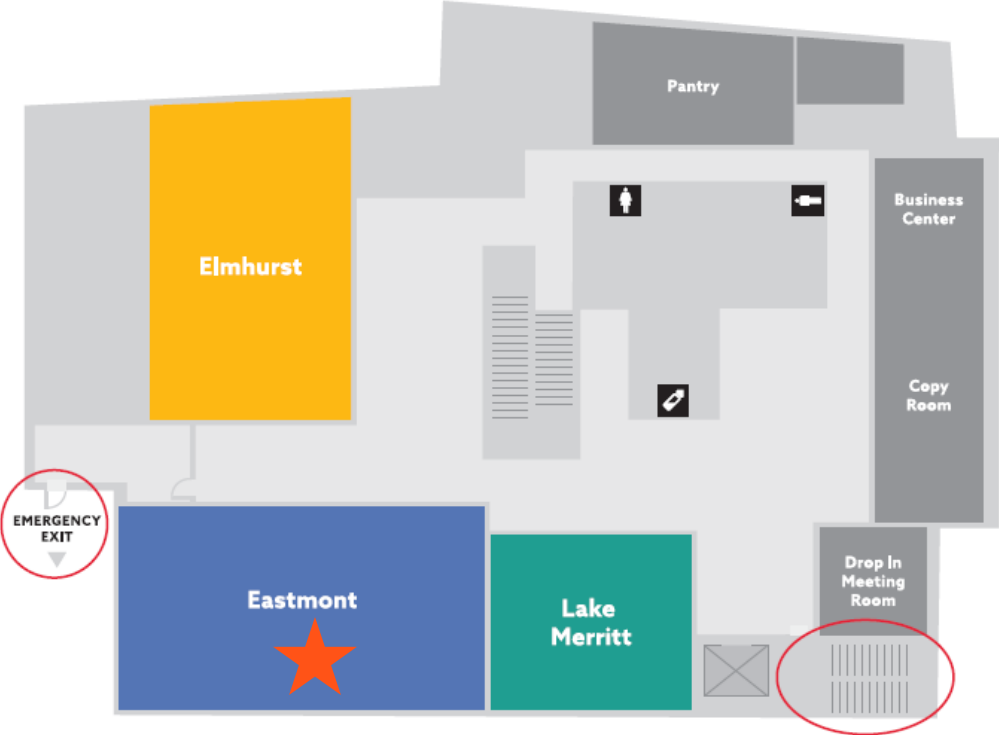


Time	Agenda Item	Presenter
1:15 p.m.	<b>9. CRAWs: Total System Benefit (TSB) and Cost-Effectiveness</b>	Isaac Schultz
2:15 p.m.	<b>10. CRAWs: Appendix F: Evaluation Plan</b>	Jun Suzuki
2:45 p.m.	<i>Break (15 min.)</i>	
3:00 p.m.	<b>11. Application Update</b>	Smita Gupta
3:10 p.m.	<b>12. Public Comment #2</b>	
3:20 p.m.	<b>13. Annual Conflict of Interest Training</b>	Stacey Hobart
3:30 p.m.	<b>14. Next Meeting and Next Steps</b>	Stacey Hobart
3:35 p.m.	<i>Adjourn</i>	

# 2. Safety minute



1st Floor



2nd Floor

# 3. Introductions and Ice Breaker

# Happy Anniversary!

Celebrating three  
years of MTAB



## 4. MTAB meeting notes



Draft MTAB meeting notes

March 25, 2026

# Idea to Initiative: CRAWS Part 3

## Part 1

- Market Characterization
- Logic Model
- Market Transformation Theory

**November 12 & 13, 2025**

## Part 2

- Market Progress Indicators & Milestones
- Product Assessment

**January 29, 2026**

## Part 3

- Draft Market Transformation Initiative Plan & Appendices
- Evaluation Plan
- Total System Benefit & Cost Effectiveness

**May 6, 2026**

# MTI Plan aspects to be discussed today

A: Logic Model Packet

**B: Market Forecasting & CE Modeling Approach**

C: Product Assessment Report

D: Market Characterization Report

E: External Program Alignment & Coordination

**F: Evaluation Plan**

G: Risk Mitigation Plan

H: MTI Lifecycle Cost Estimate

I: MTAB Feedback



**Market  
Transformation  
Initiative Plan**



# 5. CRAWs MTI Plan Overview

Nick Fiore, Program Manager

Rick Dunn, Senior Manager,  
Emerging Technology

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# CRAWS MTI overview

Building windows are responsible for HVAC losses of ~40% - roughly 12% of a typical building's overall energy use.

This MTI promotes **adoption of high-performance window retrofit solutions as an alternative to full window replacement in commercial buildings with single-pane and double pane clear windows**, enabling a cost-effective "envelope-first" approach to building decarbonization.

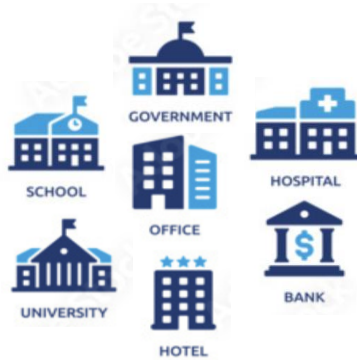


# Market opportunities

- Significant TSB and cost-effectiveness potential
- Enables grid flexibility or permanent load-shifting; enhances building resiliency during extreme weather and demand response events
- Fuel-agnostic MTI delivering gas and electric bill savings
- Strong workforce development opportunities
- Supports California's building decarbonization and BPS goals
- Strong non-ratepayer-funded collaboration (e.g., DOE labs)
- Non-energy benefits (NEBs) are significant and are valued by the market, particularly in ESJ communities

# Market impact of non-energy benefits

## Building owners



NEBs that **eliminate a pain point** (e.g., thermal comfort, noise, IAQ) and/or enhance ambient environment

**Impact:** Increases tenant retention + property value; improves business case; **overcomes do-nothing decision**

## Financial institutes (Banks, ESCOs, insurance)



NEBs that increase **cash flow** or **asset value** and/or **reduce risk** (e.g., fire-hardening, resiliency, loss of life)

**Impact:** Reduces cost of capital; improves loan terms, insurance rates, etc.

# Market challenges

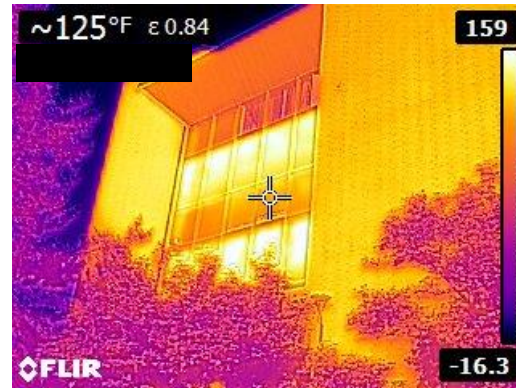
- Low market awareness of windows' impact on building energy performance
- Low awareness of retrofit technologies
- Though less expensive than replacement, upfront costs are still high compared to “do-nothing” behavior
- NEBs are a key driver of adoption, but are not well-quantified
- Some benefits are not modeled effectively with standard tools or default assumptions

# Do windows matter in mild coastal climates?

Vancouver, WA  
9/2/20 @ 8:00 am

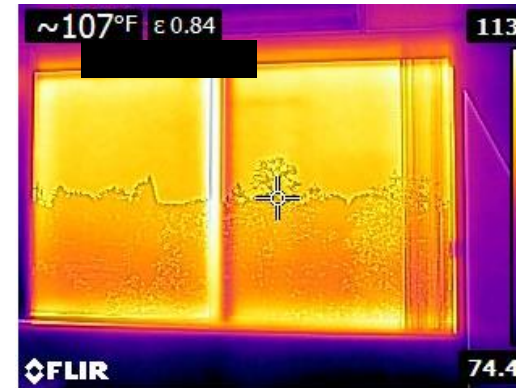
Outside ambient  
temperature: **63° F**

Exterior



Exterior window  
surface temp.: **125° F**  
(+ 62° F)

Interior

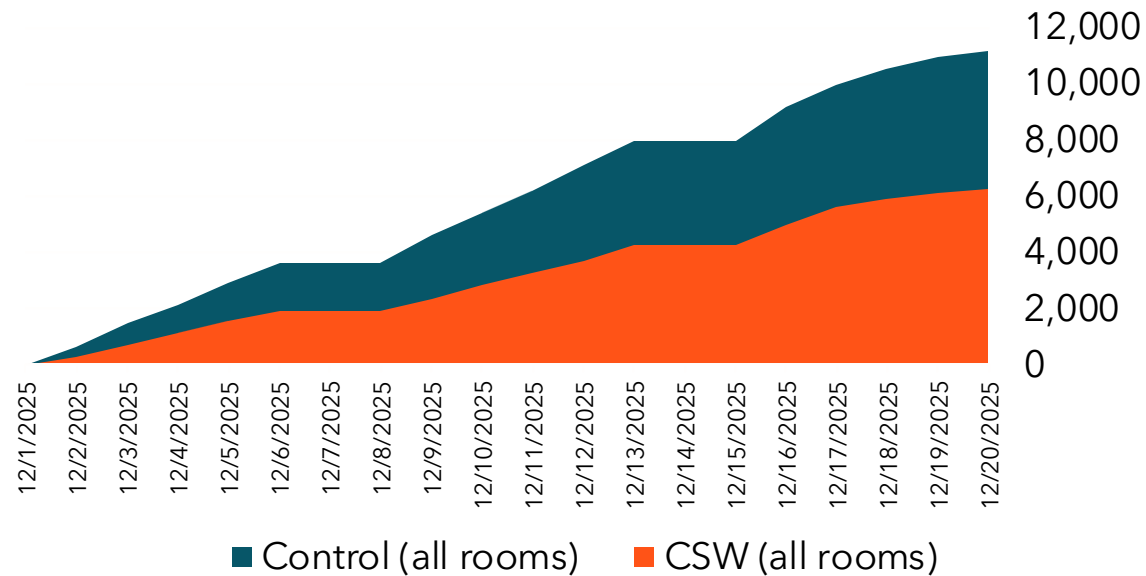


Interior window  
surface temp.: **107° F**  
(+ 44° F)

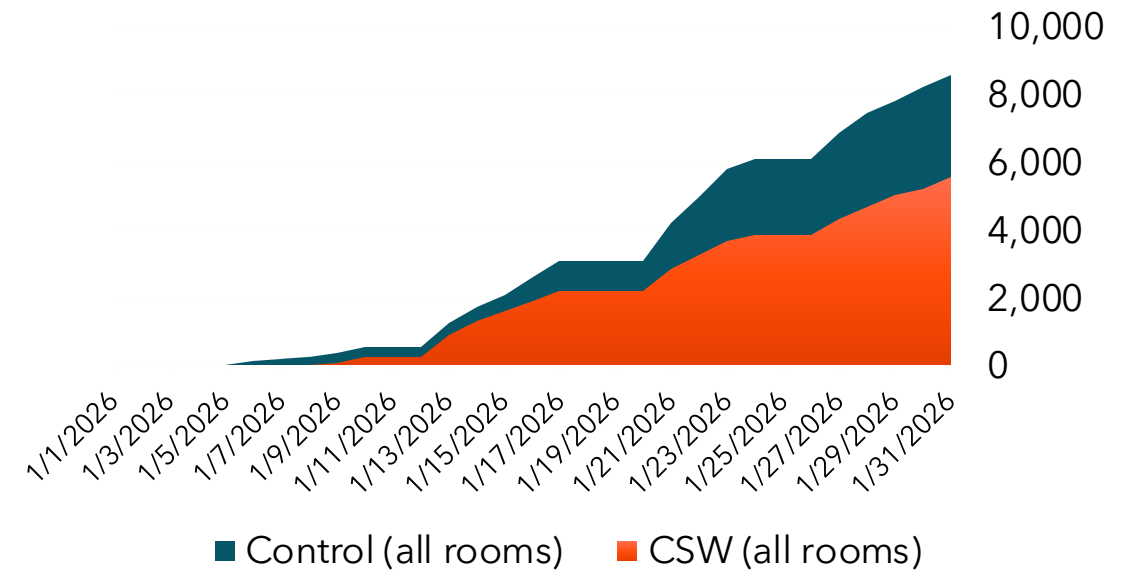
# Do windows offer heating savings in California?

## Madison Elementary Field Study - Natural Gas Consumption

Total Natural Gas Use (cf) - Dec 1st - 19th



Total Natural Gas Use (cf) - Jan 1st - 31st



Total NG for Treated Rooms	6,268	
Total NG for Untreated Rooms	11,141	
Savings	4,873	43.74%

Total NG for Treated Rooms	5,580	
Total NG for Untreated Rooms	8,574	
Savings	2,994	34.92%

# Product definition

**Commercial Secondary Windows (CSW)** attach to interior or exterior of an existing window, creating an insulating air pocket between the new and existing panes:

- Can have one or more panes and low-e coatings; multiple panes can have insulating gases or a vacuum between the two CSW panes, creating additional insulating value
- Creates double- or triple-pane window without replacing existing window

## **Vacuum-Insulated Glass (VIG)**

units replace existing single pane glass while retaining use of the existing frame:

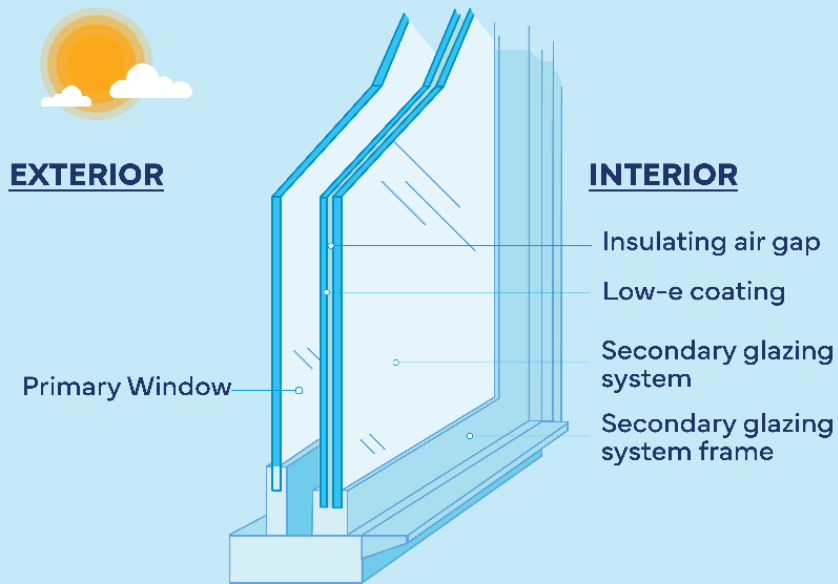
- Comprised of two glass panes separated by spacers and hermetically sealed around the edges
- Vacuum drawn on the void space between glass panes results in R-10 to R-15 insulating value of the glass unit (R-5 to R-10 for complete installed assembly)

# Product definition

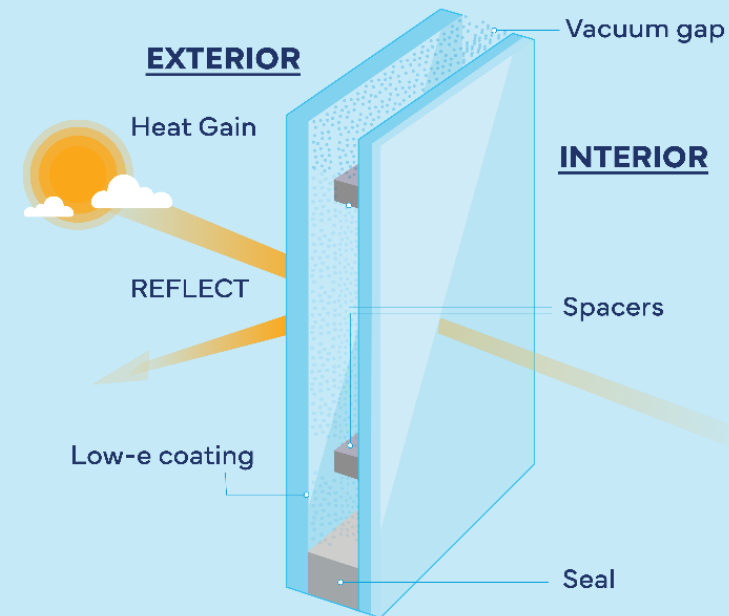
## COMMERCIAL REPLACEMENT AND ATTACHMENT WINDOW SOLUTIONS

### COMMERCIAL SECONDARY WINDOW

May be single-pane or dual-pane

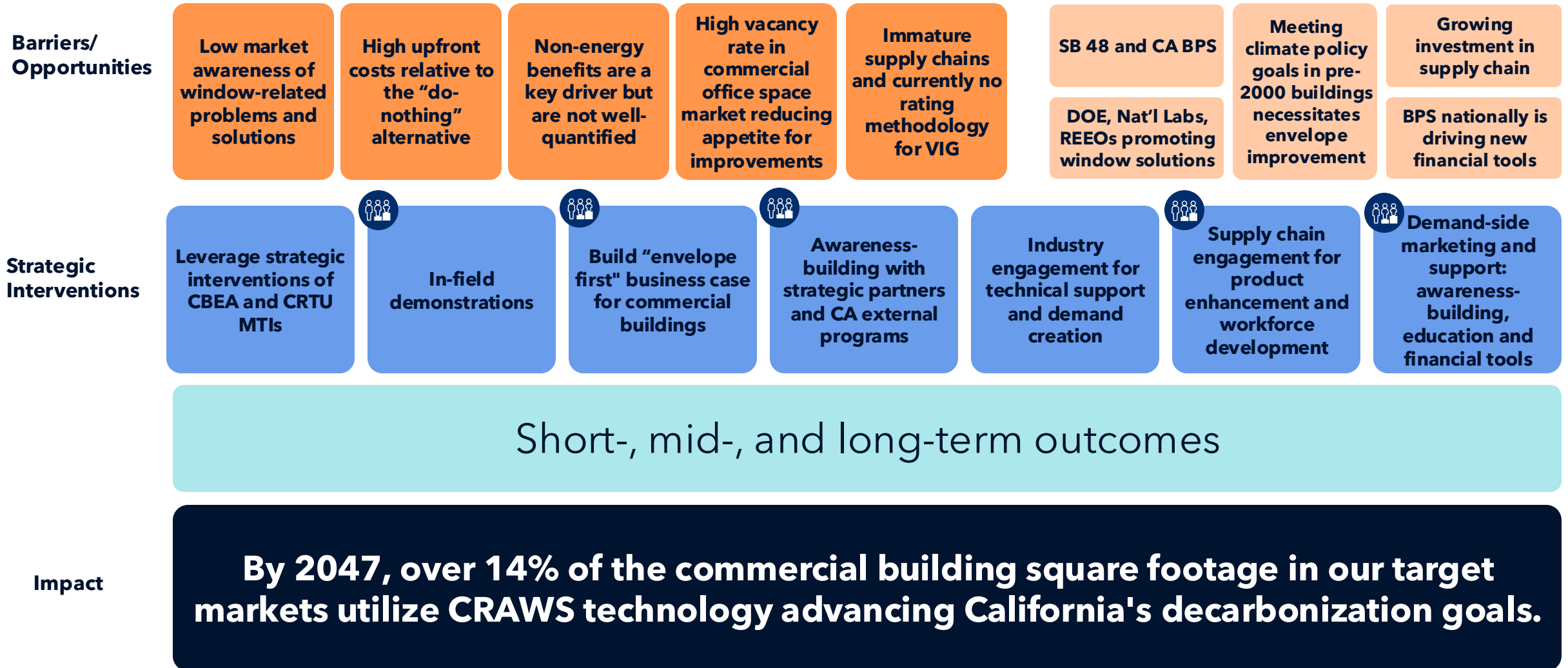


### VACUUM INSULATED GLASS FOR SINGLE PANE REPLACEMENT



Both products can be installed without disrupting occupants, with VIG ~50% lower cost and CSW 75-90% lower cost than a full window replacement

# Snapshot of CRAWs logic model



# Logic model interventions

Leverage strategic interventions of CBEA and CRTU MTIs

In-field demonstrations

Build "envelope first" business case for commercial buildings

Industry engagement for technical support and demand creation

Awareness-building with strategic partners and CA external programs (SEM, commercial utility programs, etc.)

Supply chain engagement for product enhancement and workforce development

Demand-side marketing and support: awareness-building, education, and financial tools

## Key

-  Technology
-  Market
-  Financial

# Vision for the future

- Envelope assessments are required as part of BPS prescriptive and performance-based pathways.
- Utilities help promote envelope assessments and CRAWs technologies as an envelope-first approach to securing grid-flex benefits.
- Building owners and operators utilize CRAWs technology as a means to achieve energy and non-energy benefits, improve building resilience, and position buildings to be grid assets.



# MTI impact

By 2047, **14% (930 million sq. ft.)** of the commercial building square footage in our target markets utilize CRAWs technology



**Break (15 min.)  
We will be back soon.**





# 6. CRAWIS: Market Adoption Forecast

Isaac Schultz, Engineering Manager

CalMTA is a program of the California Public Utilities Commission and is administered by Resource Innovations.

# What we'll cover

1. Adoption model overview
2. Sizing the addressable stock
3. Calculating maximum market potential
4. Adoption model parameters
5. Results



# Adoption Model Overview

CalMTA is a program of the California Public Utilities  
Commission and is administered by Resource Innovations.



# Model overview

Forecasting CSW installations over 20-year Phase III period

## Two scenarios

- BMA - Baseline Market Adoption
- TMA - Total Market Adoption

## Target

- Existing commercial buildings with single- or double-pane clear glass, no low-E coating

## Two market segments

- MUSH - Municipal, University, School, Hospital
- Non-MUSH - all other commercial buildings

## Forecast Framework

### Target stock

Existing commercial buildings  
Target window stock  
20-year Phase III period



### Adoption model

BMA vs. TMA  
MUSH / Non-MUSH



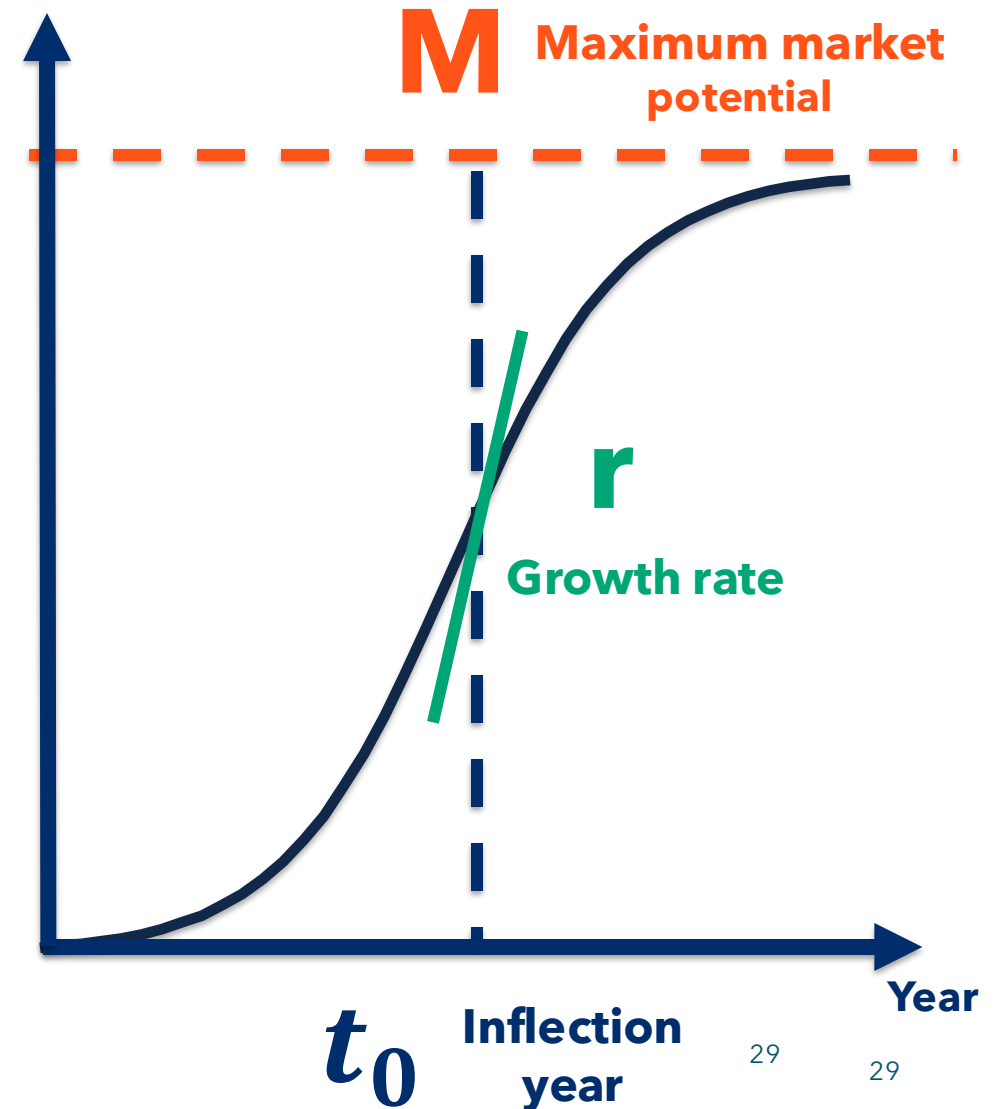
### Forecast results

Annual CSW installations  
Cumulative adoption

# Adoption model summary

- Using a Gompertz S-curve with three key parameters:
  - Maximum ceiling for adoption ( $M$ )
  - Inflection year ( $t_0$ )
  - Growth rate ( $r$ )
- Adoption is constrained by the awareness of the value proposition (AVP)
- Model output: **CSW installations in sq. ft.**

Cumulative adoption





# Sizing the Addressable Stock

CalMTA is a program of the California Public Utilities Commission and is administered by Resource Innovations.



# Commercial floor space

- The 2022 California Commercial End-Use Survey (CEUS) is the starting point
- **Why use CEUS?**
  - CA-specific, designed to support energy demand forecasting
  - Includes granular floor space data – by building type, IOU territory, and vintage

Excluded floor area:

All warehouses and 50% of miscellaneous

CEUS Category	Total (sq. ft.)
College	384,440
Food Stores	241,676
Health Care	479,989
Lodging	471,706
Miscellaneous	1,704,294
Office, Large	1,321,787
Office, Small	771,154
Refrigerated Warehouse	145,619
Restaurant	223,831
Retail	1,126,373
School	686,285
Warehouse	1,252,308
<b>TOTAL</b>	<b>8,809,462</b>

*Total commercial floor space (CEUS 2022)*

# Mapping CEUS categories to DEER prototypes

- DEER prototypes are the basis for all downstream calculations
  - Using DEER for stock allocation keeps the savings, costs, and stock all on one consistent geometric basis
- How the mapping works:
  - Each CEUS category maps to one or more DEER prototypes
    - NAICS codes in CEUS confirm which DEER prototypes belong in each CEUS category
    - DEER floor weights used to split area across the prototypes

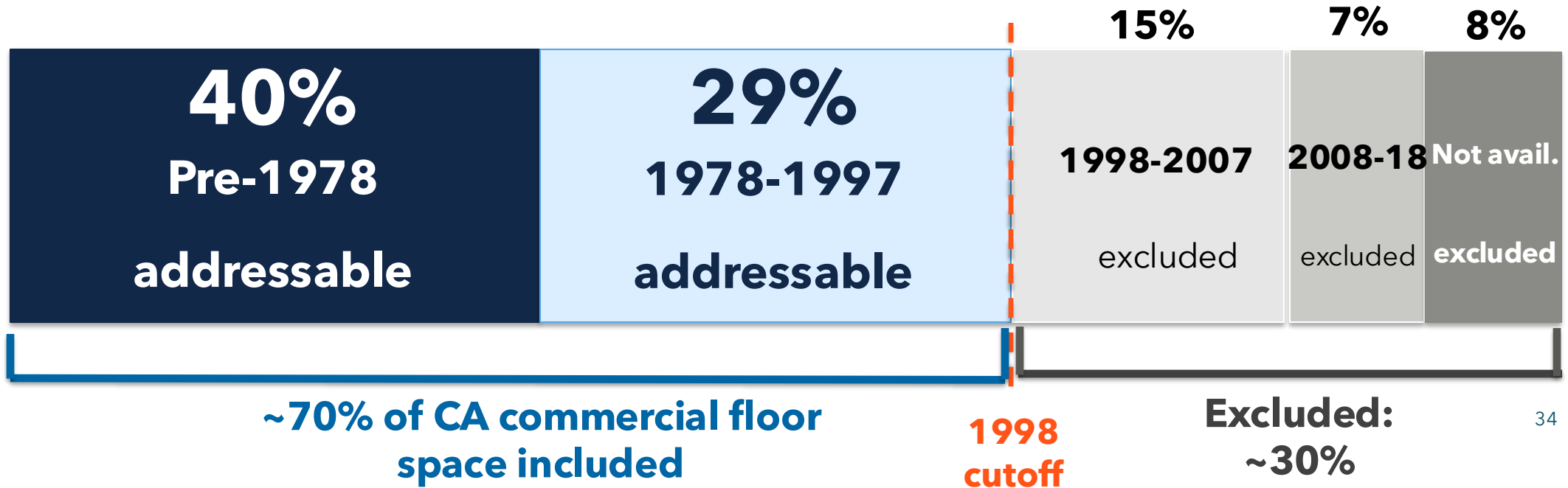
**DEER Prototypes in MUSH:  
Education (all), Hospital, Nursing Home,  
Assembly, Library**

# Mapping CEUS categories to DEER prototypes (continued)

CEUS Category	DEER Prototypes
 College	Education, Community College; Education, University
 Food Stores	Grocery
 Health Care	Hospital; Nursing Home
 Lodging	Hotel; Motel
 Miscellaneous*	Assembly; Library
 Office, Large	Office, Large; Assembly
 Office, Small	Office, Small; Assembly
 Restaurant	Restaurant, Fast Food; Restaurant, Sit Down
 Retail	Retail, Big Box; Retail, Large; Retail, Small
 School	Education, Primary School; Education, Secondary School

# Filtering to addressable floor area

- Addressable windows: Single or double-pane clear glass (no low-E coating)
- CEUS does not include window data - use building vintage as a proxy
- Utilized CEUS building vintage data to filter to addressable window area



# Calculating window area from floor area

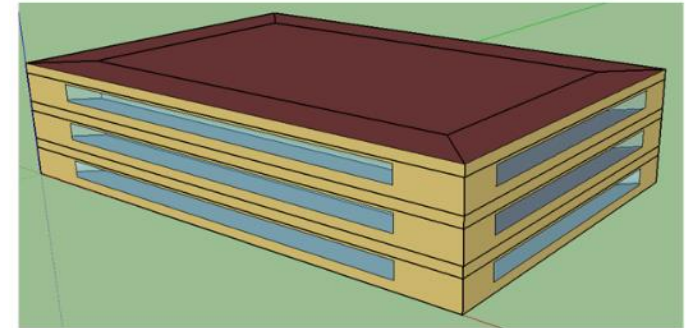
- Each DEER prototype has its own window-to-floor ratio

*Window area = CEUS floor area x DEER prototype window-to-floor ratio*

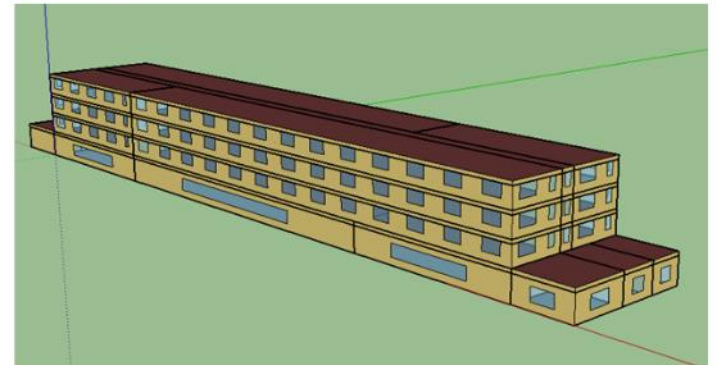
- The per-square-foot energy savings are used twice downstream:
  - **Market potential:** Bill savings → Net present value (NPV), payback filters
  - **TSB/cost-effectiveness:** kWh and therms × avoided costs
- Using a single per-sq.-ft. window basis throughout the model means the savings, costs, and stock all reconcile

Calculated addressable window area: **448M ft<sup>2</sup>**

Office - Large (OfL) ⇄



Lodging - Hotel (Htl)



Example DEER prototype geometries

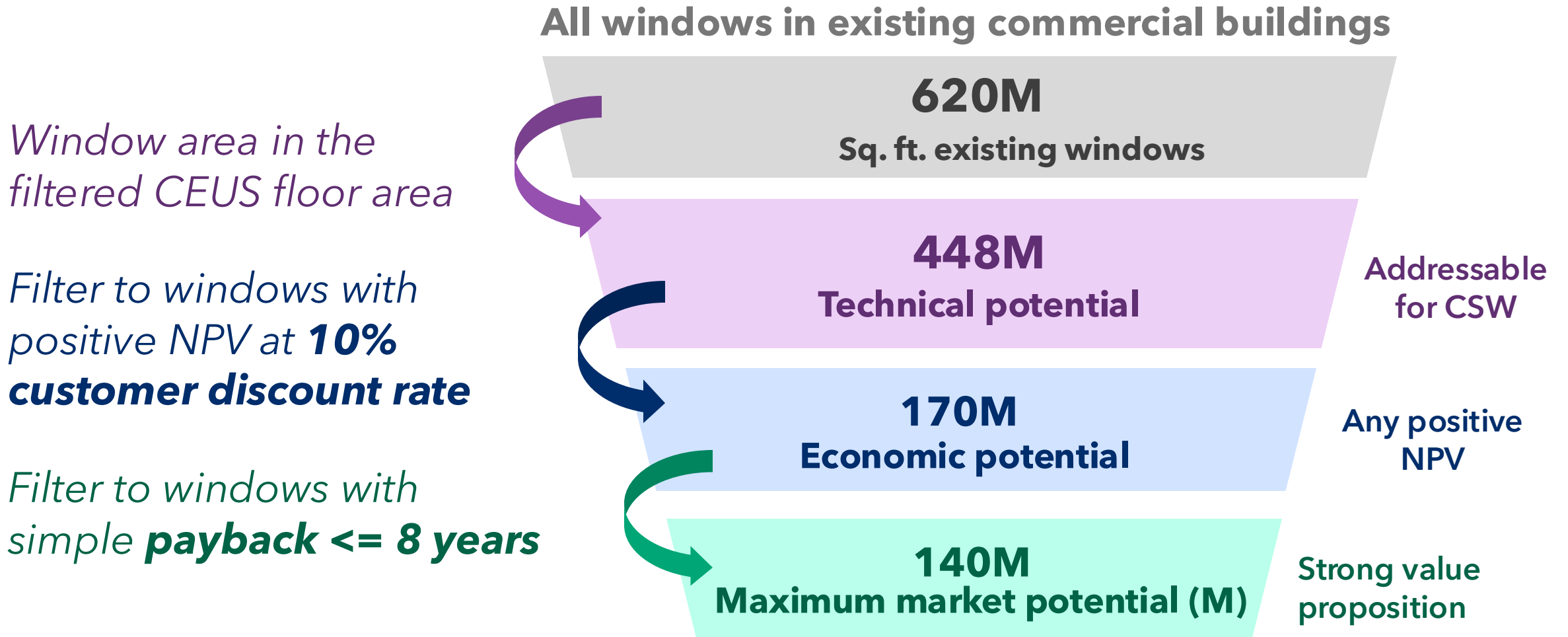


# Calculating Market Potential

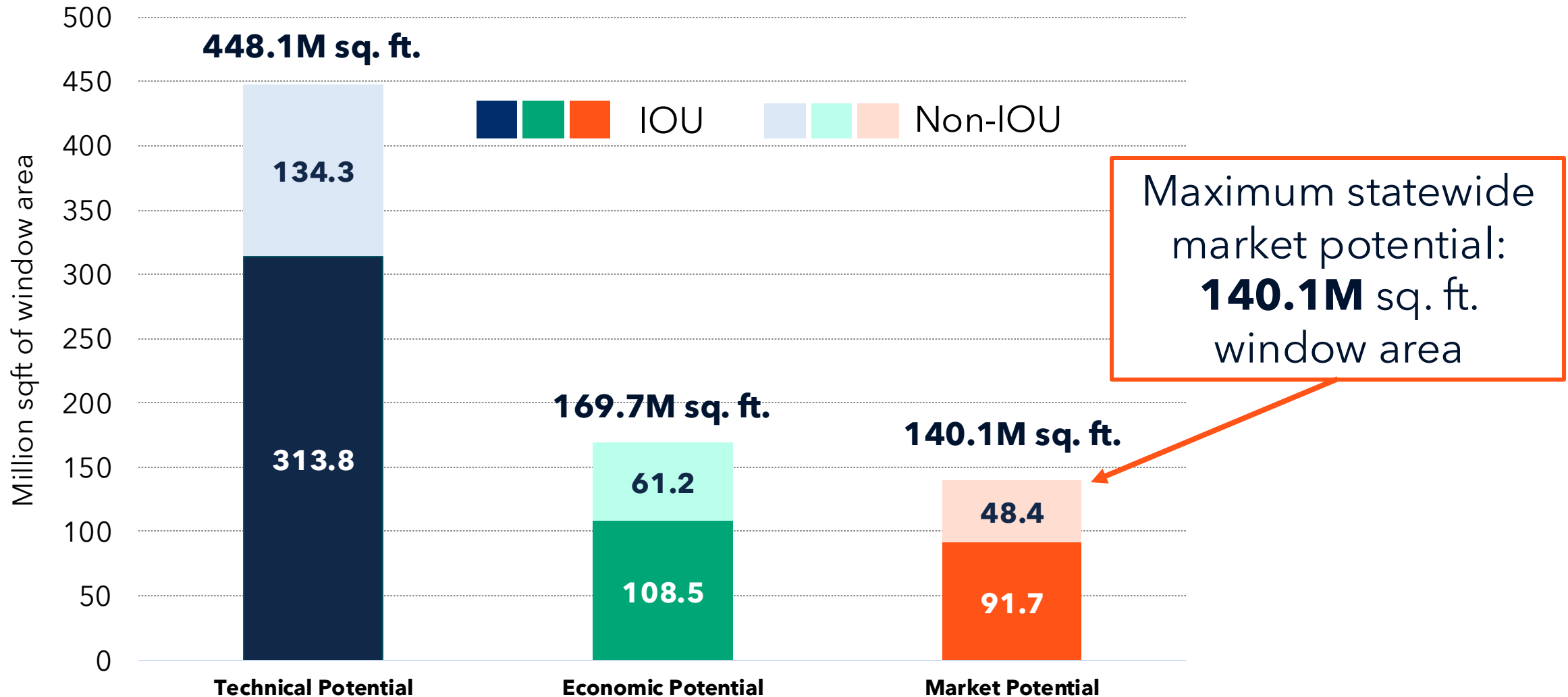
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# Calculating market potential - window area



# Market potential summary - window area





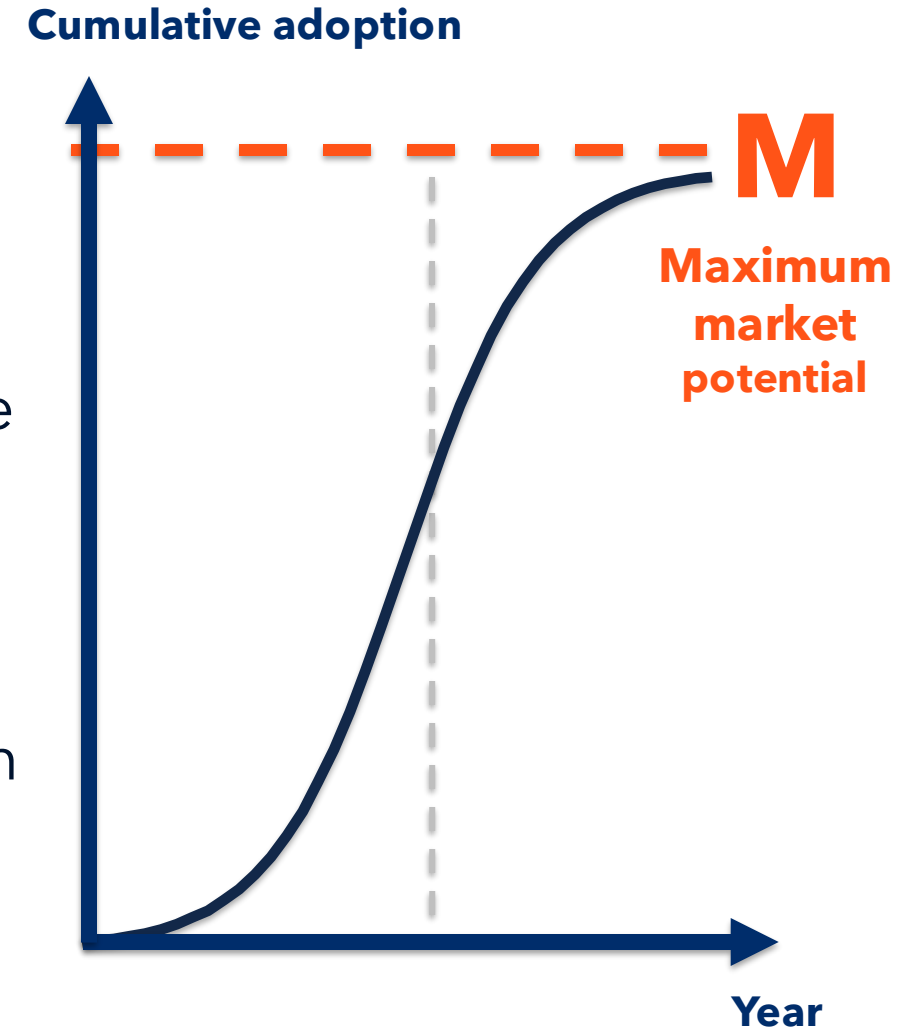
# Adoption Model Parameters

CalMTA is a program of the California Public Utilities  
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# Market Potential ( $M$ )

- **Maximum market potential ( $M$ )** is the ceiling for the adoption model
  - Represents the end point that the Gompertz curve will approach given enough time
- **Equal in both scenarios**
  - CSW adoption is approaching the same maximum in both the BMA and TMA



# Growth rate ( $r$ )

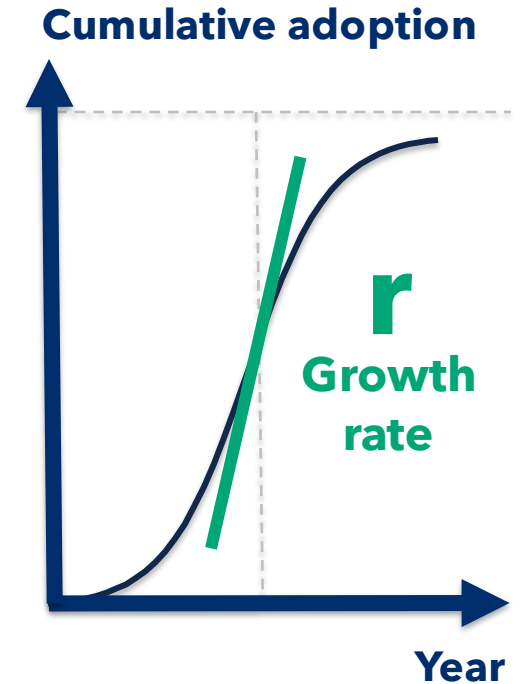
The growth rate defines the steepness of the adoption curve.

## TMA

- Reflects accelerated diffusion from MTI activities, with faster growth in MUSH due to stronger ESCO and institutional procurement channels
- Adoption approaches the maximum faster in the TMA scenario

## BMA

- Lower rate is typical for “niche” technologies
- The status quo remains a “do-nothing” approach



	Scenario	Non-MUSH	MUSH
Growth rate ( $r$ )	BMA		0.07
	TMA	0.18	0.22

*TMA values in the range of observed commercial retrofit measures*

# Inflection year ( $t_0$ )

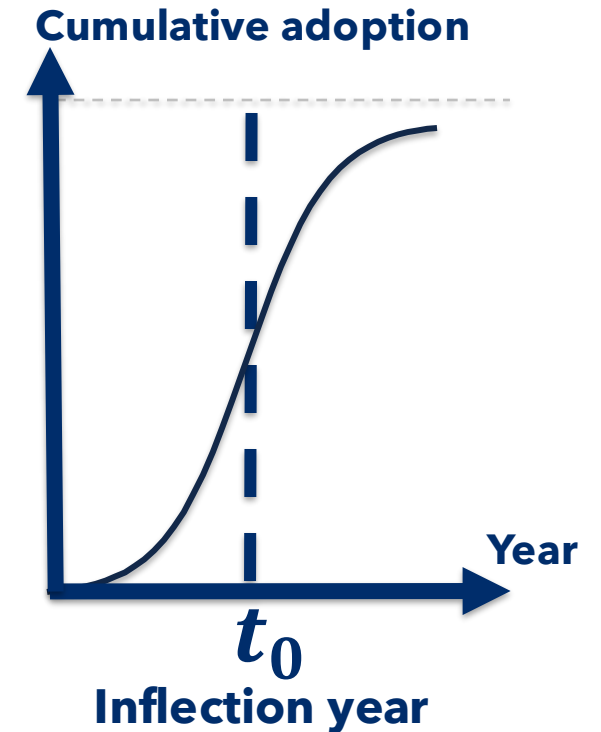
Year when the rate of CSW adoption reaches its peak – transition from accelerating to decelerating adoption

## TMA

- MTI interventions accelerate CSW adoption, with an estimated inflection point ~10 years after phase III activities begin

## BMA

- Without the MTI, the CSW market lacks a natural inflection point
- The “do-nothing” approach remains the norm in the BMA scenario



	Scenario	Non-MUSH	MUSH
Inflection year ( $t_0$ )	BMA	2050	
	TMA	2038	2036

*Literature shows that deep-retrofit measures typically hit their inflection ~10-12 years after initial market entry*

# Key drivers of adoption

## Accelerated growth rate and earlier inflection year

- The MTI will accelerate the rate of adoption of CSW, meaning adoption approaches its maximum value faster and earlier in the TMA scenario

## Increased Awareness of the Value Proposition (AVP)

- Barriers to adoption are removed faster in the TMA
- The strategic interventions will increase customers awareness of the benefits (including non-energy benefits) associated with CSW

# MTI activities increase AVP

## Short-term (0-2 years)

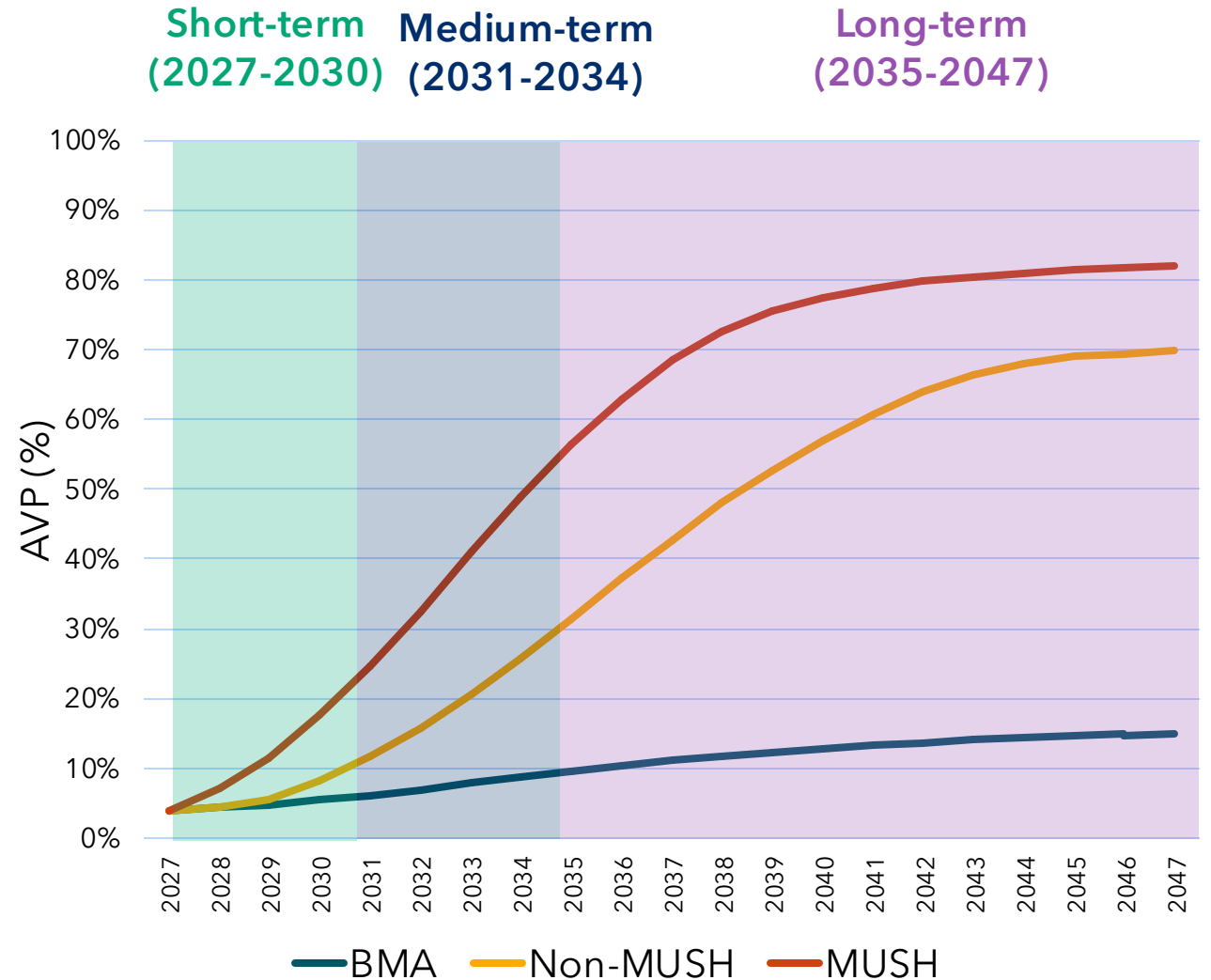
- MUSH market actor awareness of business case grows
- ESCO market actor awareness grows

## Medium-term (3-5 years)

- CSW increasingly recommended by architects, HVAC installers, etc.
- MUSH buildings begin to include CSW as a solution to building improvements

## Long-term (6-10+ years)

- Increasing number of municipalities include CSW as part of energy and climate action plans



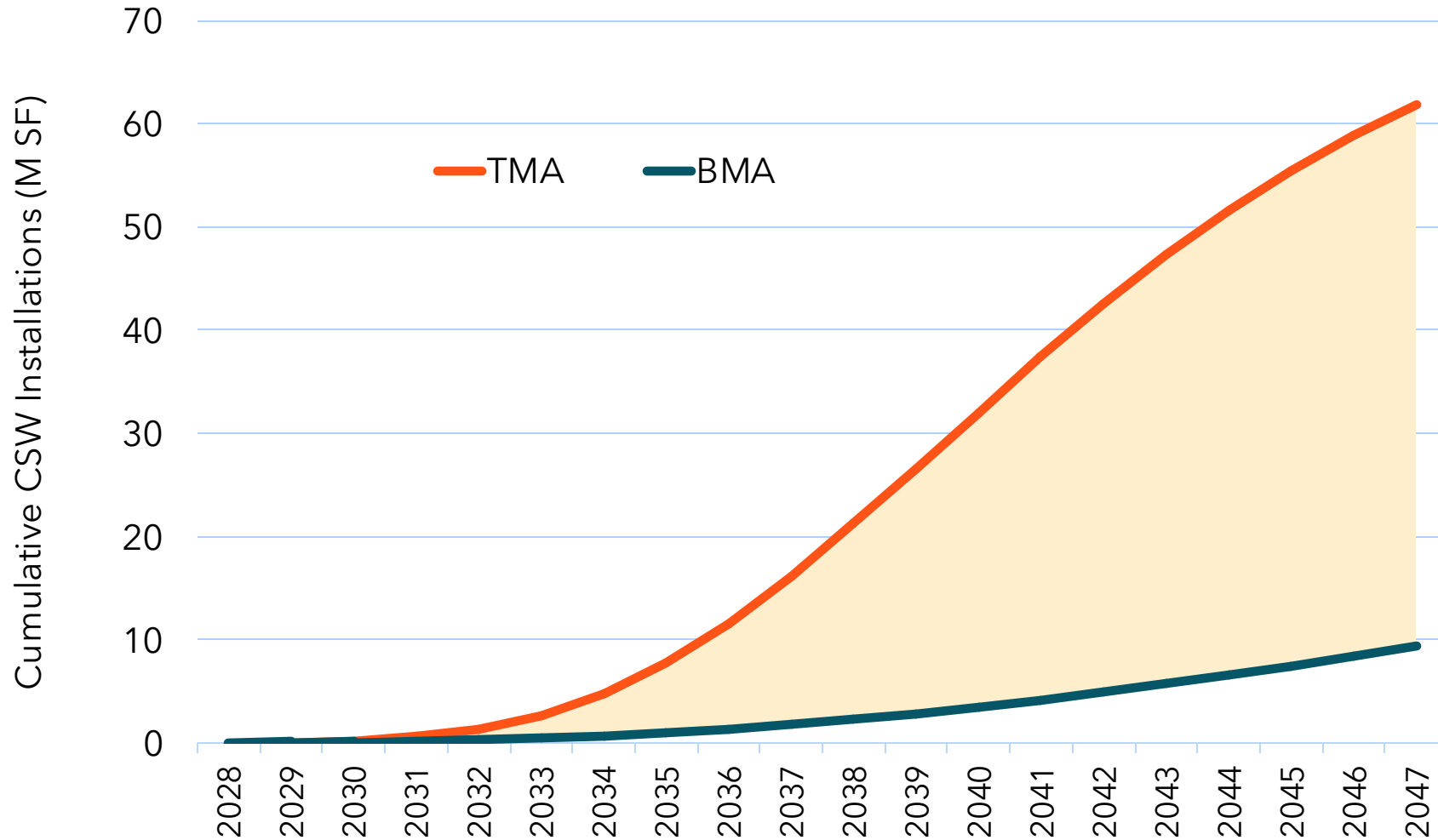


# Results

CaIMTA is a program of the California Public Utilities Commission and is administered by Resource Innovations.



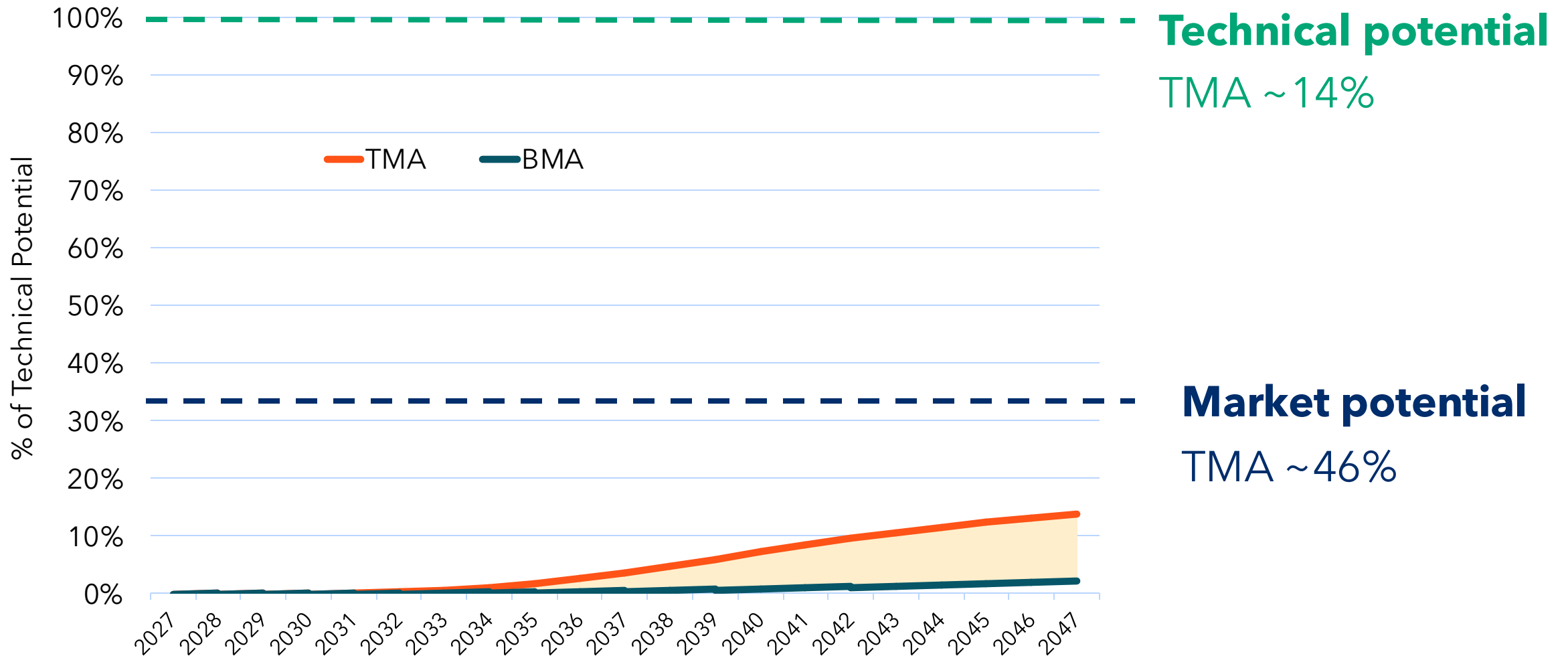
# Total Market Adoption (M sf)



**Cumulative adoption in TMA ~62 M ft<sup>2</sup>**

**Cumulative adoption in BMA ~9 M ft<sup>2</sup>**

# Adoption - technical and market potential



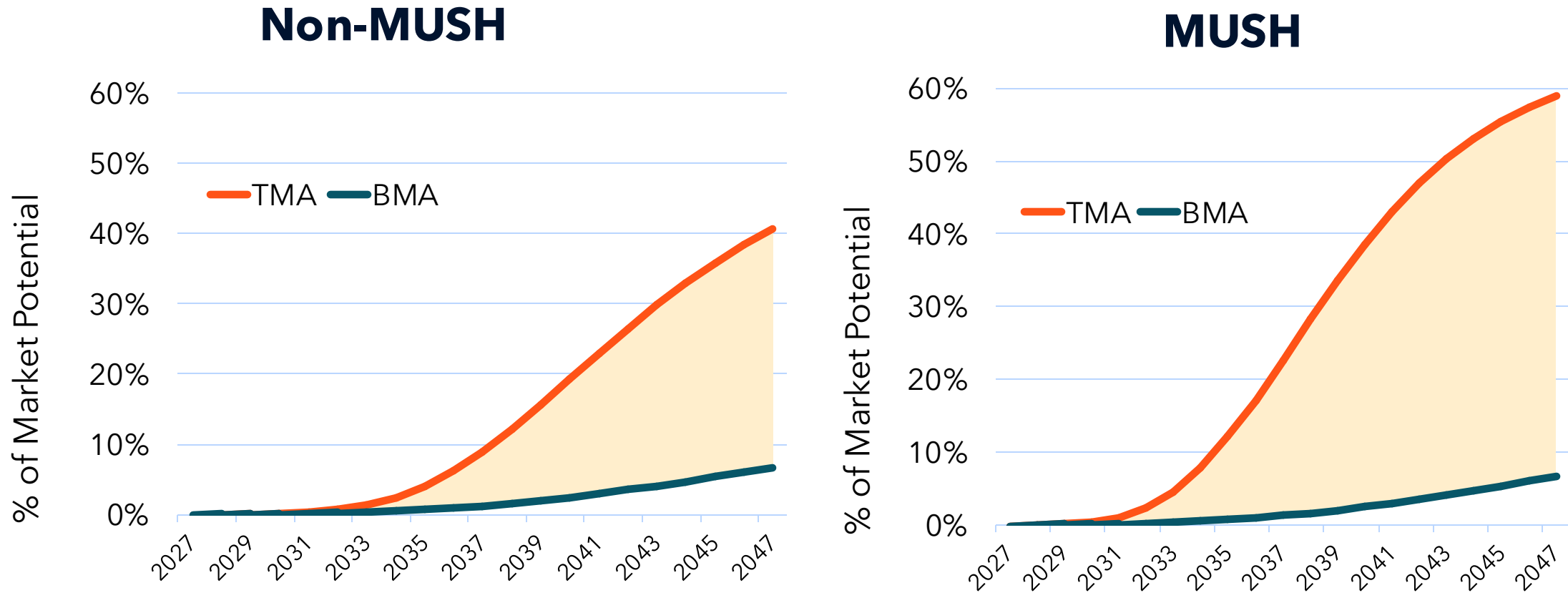
**Technical potential**  
TMA ~ 14%

**Market potential**  
TMA ~ 46%

# Incremental adoption

Model Segment	Incremental Adoption MUSH (M SF)	Incremental Adoption Non-MUSH (M SF)	Total (M SF)
IOU Territory	6.9	27.6	34.4
Non-IOU Territory	3.4	14.7	18.1
<b>Statewide</b>	<b>10.3</b>	<b>42.2</b>	<b>52.5</b>

# MUSH vs. non-MUSH market adoption

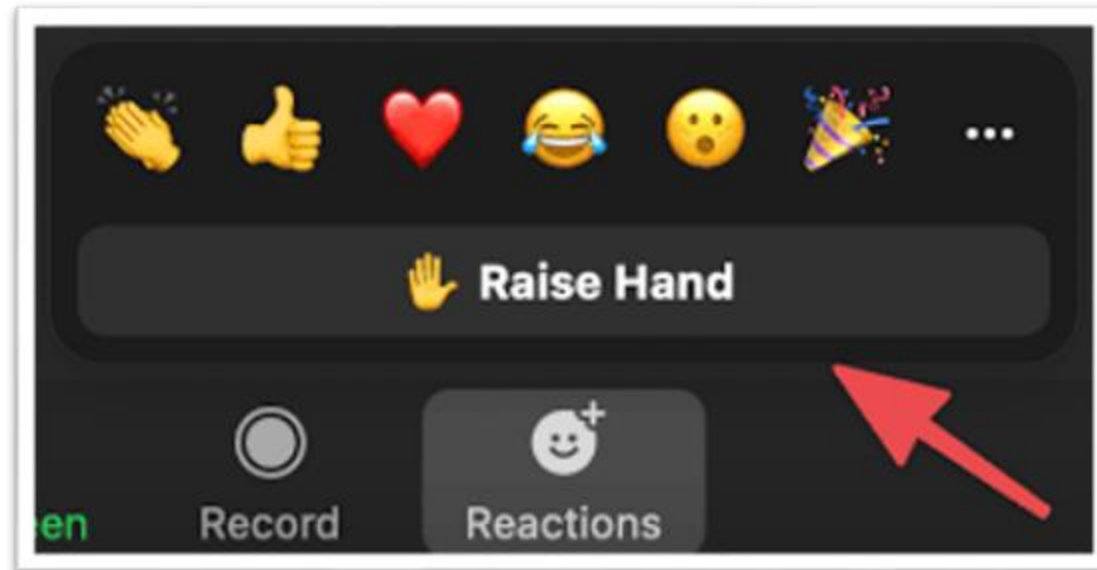


The target MUSH segment gets closer to its ceiling (market potential) than the non-MUSH segment

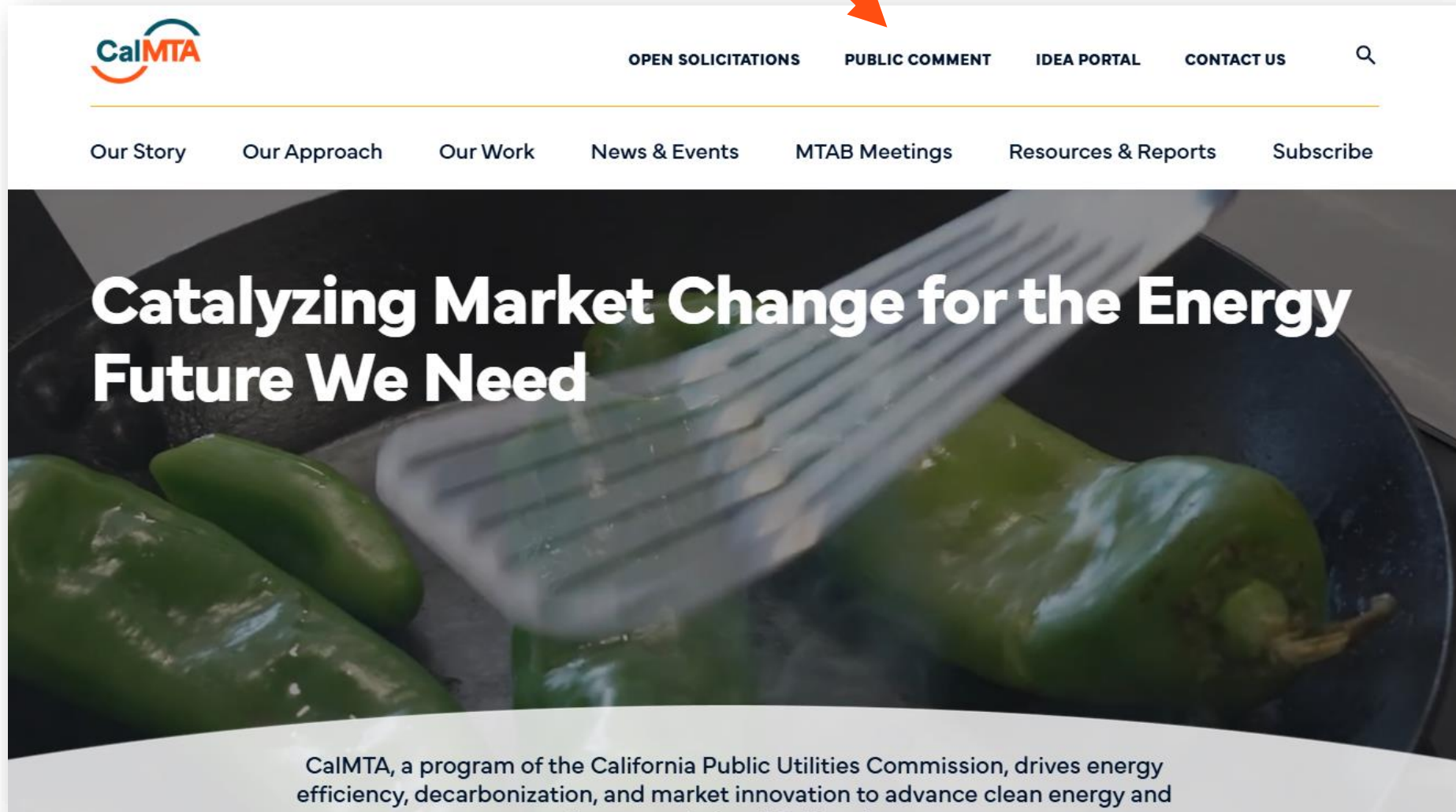
# 7. Public Comment



Raise your hand using the “Reactions” feature and we will allow you to unmute yourself.



# Public Comment



# 8. Meet & Greet with Equity Sounding Board Member

Alicia Bohigian, CalMTA Equity  
Sounding Board member and  
Assistant Program Director, Self-  
Help Enterprises



# Introduction

## Alicia Bohigian

Assistant Program Director, Self-Help Enterprises



# Equity Sounding Board members



**Adriana Ayala, Ph.D.** | Executive Director, Chicana Latina Foundation

**Alicia Bohigian** | Assistant Program Director, Self-Help Enterprises

**Dr. Federico Castillo** | Project Scientist and Lecturer, University of California, Berkeley

**Maria Dahlin** | Tribe Council Member, N'de Apache Tribe

**Michelle Engel-Silva** | CEO, Proteus, Inc.

**Elisa Gallegos Jackson** | Nurse, Retired Public Health Nurse, Community Health Educator and Independent Consultant

**Joaquin Narvaez** | Owner, West Coast Green Builders LLC

**Johng Ho Song** | Executive Director, Koreatown Youth and Community Center

# Purpose and impact



Guide CalMTA's  
market  
transformation

Incorporate ESJ  
community  
expertise

Insight and  
feedback

Expand access

Protection and  
impact  
prevention

# Why this matters



Equity



Community voices



Trust



Accountability



Feedback



***"Equity isn't an outcome; it's a process guided by those most impacted."***



# Thank you

## Questions?

**Lunch (50 min.)  
We will be back soon.**





## 9. CRAWWS: TSB and Cost-Effectiveness

Isaac Schultz, Engineering Manager

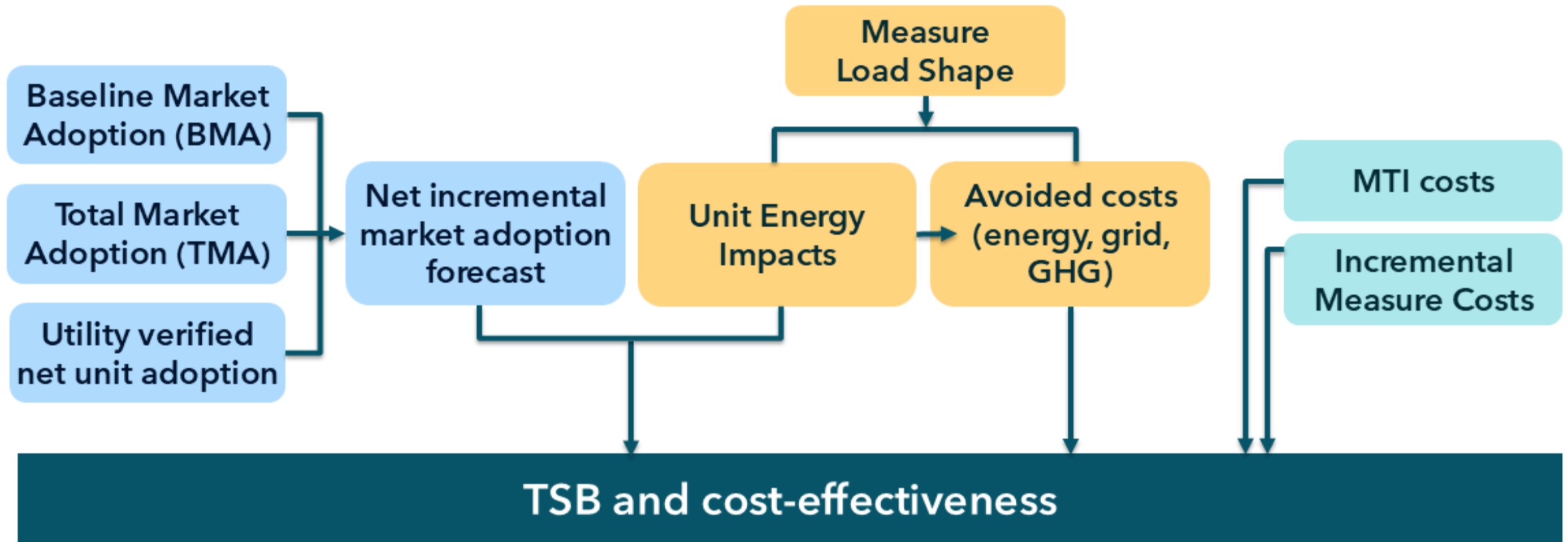
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# What we'll cover

1. TSB and CE overview
2. Inputs to TSB and CE calculations
3. Results
4. Sensitivity analyses

# TSB and cost-effectiveness model process overview



# TSB and cost-effectiveness inputs



Input	Value (source)
CSW EUL	20 years ( <i>eTRM</i> )
Avoided Costs	2024 ACC Workbook for Gas and Electric Avoided Costs ( <i>CPUC</i> )
Discount Rates for TSB/CE	7.2% for TRC, 5.1% for SCT ( <i>CPUC</i> )
MTI Lifetime	20 years ( <i>CalMTA estimate</i> )
MTI Costs	~\$45M ( <i>CalMTA estimate</i> )
Incremental Unit Costs	\$34/square foot of CSW ( <i>eTRM</i> )
Stock outside IOU Territory	28% ( <i>CEUS</i> )
PA-verified units	Varies by year ( <i>MTI estimate</i> )

# Program Administrator (PA) verified units



- PA-verified units represent the share of incremental adoption expected to be claimed through PA programs
- CSW programs are expected to increase in the early and medium stages of the MTI
- PA-verified units forecasted to taper off in the later part of the forecast period

MTI program years	PA-verified portion of CSW installations (%)	Notes
2027 - 2030 (short-term)	10%	No PA programs currently incentivize CSWs, measure expected to be added to eTRM
2030 - 2035 (medium-term)	40%	By 2030, programs including CSW forecasted to be more widely available
2035 - 2047 (late-term)	Declining to 0% by 2047	As the technology matures, assumed reduction in installations via programs

# Net Incremental Adoption



$$\text{Net Incremental Adoption} = Y^{TMA} - Y^{BMA} - Y^{PA}$$

Where  $Y$  represents cumulative adoption of CSW sqft over the forecast period of 2028 to 2047.  $TMA$ ,  $BMA$ , and  $PA$  represent net incremental adoption attributed to the TMA, BMA, and PA-verified savings respectively

Model Segment	CSW Installations (M SF)
Statewide Incremental Adoption	52.5
IOU Territory Incremental Adoption	34.4
Net incremental adoption	<b>27.6</b>

# TSB and cost-effectiveness results



Cost Test	TSB - Energy (\$M)	TSB - Grid (\$M)	TSB - GHG (\$M)	TSB - Total (\$M)
TRC	72.6	46.4	223.0	<b>342.0</b>
SCT Base	166.6	122.9	430.7	<b>631.9</b>

TRC Ratio	PAC Ratio	SCT Base
1.04	12.90	1.40



# Sensitivity Analysis

CalMTA is a program of the California Public Utilities Commission and is administered by Resource Innovations.



# Sensitivity analysis - summary

Sensitivity Analysis	TRC	TSB (\$M)	Net incremental installations
<b>Base Model</b>	<b>1.04</b>	<b>342.0</b>	<b>27.6</b>
#1 - 30-year EUL	1.26	413.3	27.6
#2 - Higher CSW Costs	0.94	293.3	22.3
#3 - Lower CSW Costs	1.04	443.6	41.4
#4 - Building Performance Standard	1.05	383.4	30.8
#5 - Lower AVP in TMA	1.03	307.6	24.7
#6 - Slower Growth Rate in TMA	1.03	315.1	25.5
#7 - Faster Growth Rate in TMA	1.05	375.4	30.1

# Sensitivity Analysis #1 - 30-year EUL

- A longer expected useful life leads to **higher TSB benefits** per installation
- Base model EUL: 20 years

Sensitivity Case	TRC Ratio	TSB (\$ M)	Net Incremental Adoption (M SF)
Base Model	1.04	342.0	27.6
<b>30-year EUL</b>	<b>1.26</b>	<b>413.25</b>	<b>27.56</b>

# Sensitivity Analysis #2 and #3 - CSW costs

## CSW cost impacts both adoption and cost-effectiveness results

- Base model cost: \$34.1/sf
- Higher cost: **\$40/sf**
- Lower cost: **\$30/sf**

Sensitivity Case	TRC Ratio	TSB (\$ M)	Net Incremental Adoption (M SF)
Base Model	1.04	342.0	27.6
<b>Higher Cost</b>	<b>0.94</b>	<b>293.30</b>	<b>22.35</b>
<b>Lower Cost</b>	<b>1.04</b>	<b>443.57</b>	<b>41.45</b>

# Sensitivity Analysis #4 - Building Performance Standards (BPS)

## If BPS is adopted in California:

- AVP expected to increase earlier and faster in both BMA and TMA scenarios
  - Impact will be greater in TMA due to the MTI's promotion of an "envelope-first" approach in commercial buildings
- Growth rate and inflection points also improve due to BPS

Sensitivity Case	TRC Ratio	TSB (\$ M)	Net Incremental Adoption (M SF)
Base Model	1.04	342.0	27.6
<b>Building Performance Standards</b>	<b>1.05</b>	<b>383.39</b>	<b>30.79</b>

# Sensitivity Analysis #5 - Lower AVP in TMA

## Lower AVP:

- Barriers to adoption are removed at a slower rate in the TMA than expected
- This represents a scenario where the MTI is *less effective* at increasing awareness of CSW

Sensitivity Case	TRC Ratio	TSB (\$ M)	Net Incremental Adoption (M SF)
Base Model	1.04	342.0	27.6
<b>Lower AVP</b>	<b>1.03</b>	<b>307.57</b>	<b>24.73</b>

# Sensitivity Analysis #6 and #7 - Growth rates

Growth rate (r)	MUSH	Non-MUSH
Basel Model	0.22	0.18
High Growth Rate	0.24	0.20
Low Growth Rate	0.20	0.16

Sensitivity Case	TRC Ratio	TSB (\$ M)	Net Incremental Adoption (M SF)
Base Model	1.04	342.0	27.6
<b>Slower Growth</b>	<b>1.03</b>	<b>315.12</b>	<b>25.45</b>
<b>Faster Growth</b>	<b>1.05</b>	<b>375.42</b>	<b>30.13</b>



## 4. CRAWs: Appendix F - Evaluation Plan

Jun Suzuki | CalMTA  
CRAWs Evaluation Lead

CalMTA is a program of the California Public Utilities  
Commission and is administered by Resource Innovations.



# Evaluation Plan development

- Review PTLM
- Develop MPIs/milestones
- Review of MPIs/milestones by leadership, MTAB, CPUC



- Draft evaluation plan
- Review by CalMTA leadership and Evaluation Advisory Group
- Adjust milestones and refine plan



- Present to MTAB
- Address written feedback

# Evaluation objectives

- 1 Review and assess the MTI program theory and logic model (PTLM)
- 2 Monitor market dynamics and characteristics; assess market developments
- 3 Measure market progress and equity in accordance with the market progress indicators (MPIs) and milestones
- 4 Assess equity outcomes and equity research questions

# Evaluation objectives (continued)

- 5 Assess MTI causality using evidence-based assessments and a “preponderance of evidence” approach
- 6 Assess MTI implementation effectiveness
- 7 Review BMA and TMA, unit energy savings, incremental and co-created MTI impacts, and cost-effectiveness model inputs and assumptions

# Key data sources

## SECONDARY

Program documentation  
Salesforce records  
Literature review

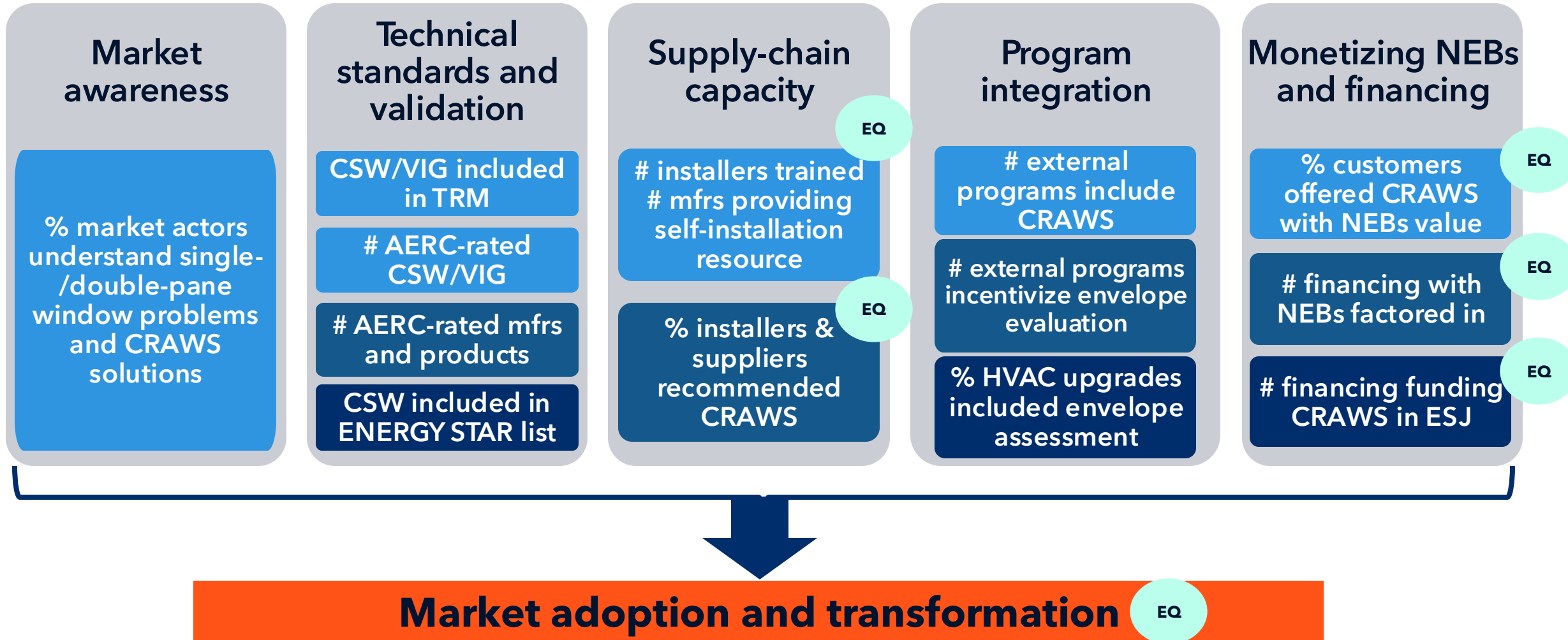
## SALES & PROGRAM

Mfr sales/shipment data  
PA program data

## PRIMARY

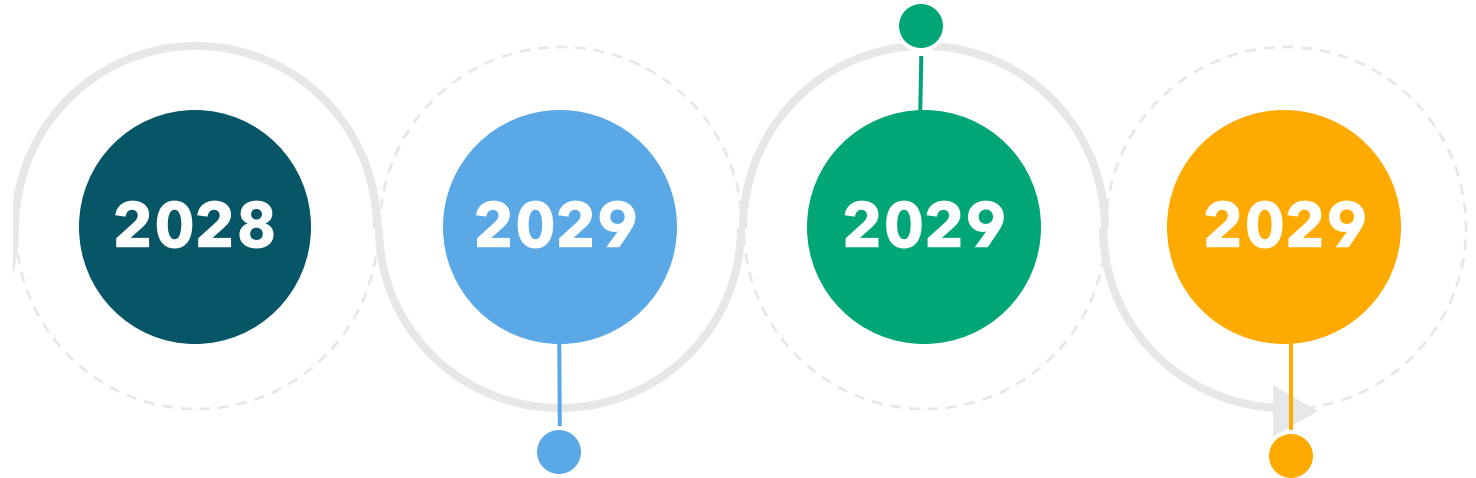
**Interviews & surveys with:** Building professionals, building owners/operators, mfr/supply chain, financing, PAs, industry SMEs

# Measure market progress - Key MPIs



# Short-term milestones

Increasing awareness among targeted market actors



## Installer training:

2+ mfrs have launched installer training programs, published self-installation resources per product line

## TRM inclusion:

Field study data collected; draft CSW/VIG measure developed for TRM consideration

## NEBs value proposition:

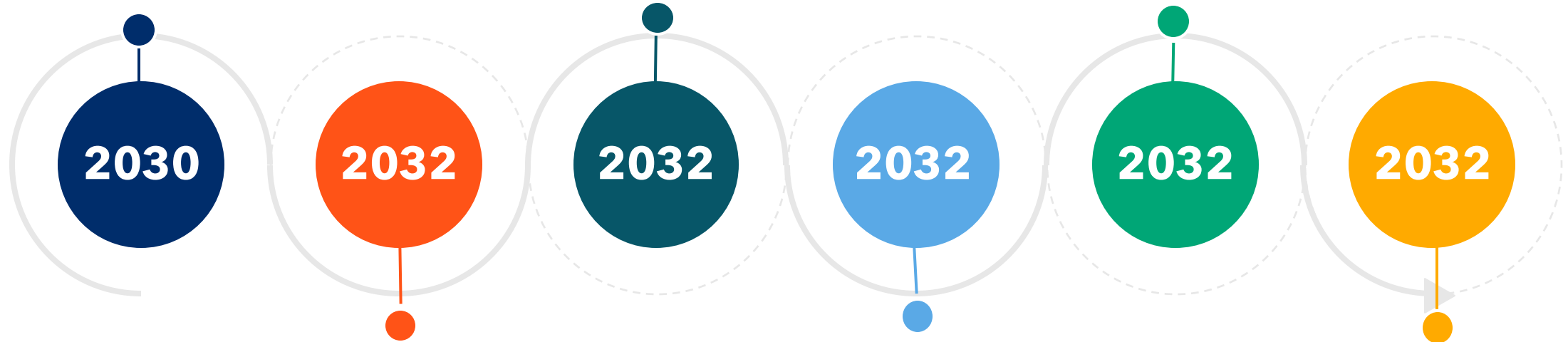
30%+ of customers offered CRAWs receive offerings that incorporate NEBs in the value proposition 79

# Medium-term milestones

**AERC ratings:** VIG rating method published by AERC; 5 major CSW mfrs have rated products

**Market actor recommendations:** 30%+ market actors (specifiers, ESCOs, architects) recommend CRAWs

**Supply chain depth:** CRAWs available through 5+ suppliers; 5+ regional installation companies trained



**Municipal policy integration:** 30%+ municipalities with climate action/building decarb strategies include CRAWs

**VIG mfr ratings:** Two major VIG mfrs have rated products

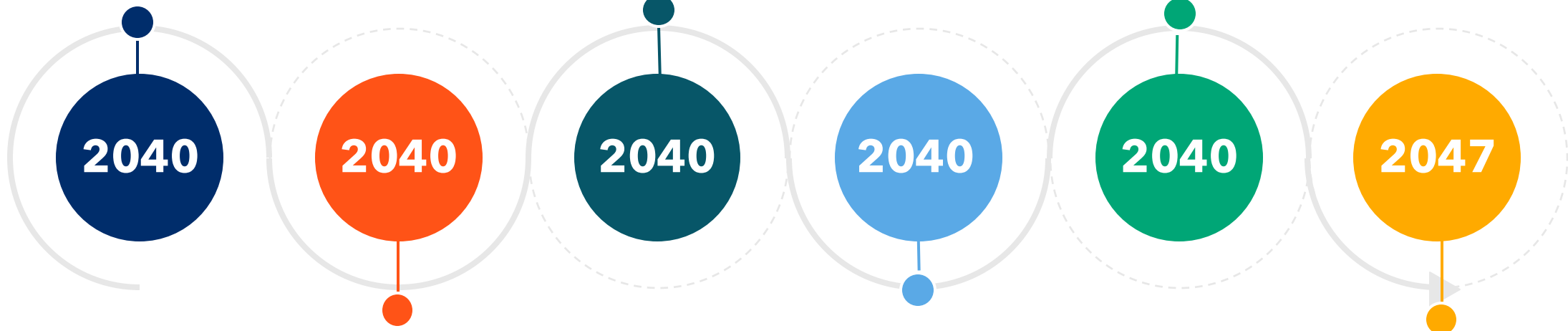
**CSW sales:** 1.3M sq. ft. of CSW sales

# Long-term milestones

**Municipal policy integration:** 60%+ municipalities with climate action/building decarb strategies include CRAWs

**Envelope-HVAC integration:** 25% of planned HVAC upgrades include envelope assessment using CRAWs performance specs as part of sizing analysis

Growth in the number of pathways with explicit ESJ criteria



**Routine recommendations:** 60%+ installers, architects, engineering firms, specifiers routinely recommend CRAWs during building envelope assessments or HVAC consultations

**CSW sales:** 32M sq. ft. of CSW sales

**Ultimate program goal:** 14% of existing CA comm. building sq. ft. with single-pane and double-pane clear windows adopts CRAWs

# Market adoption tracking

## How we measure adoption

- 1) Compile confirmed sales data
- 2) Fill gaps with primary research
- 3) Estimate total market adoption

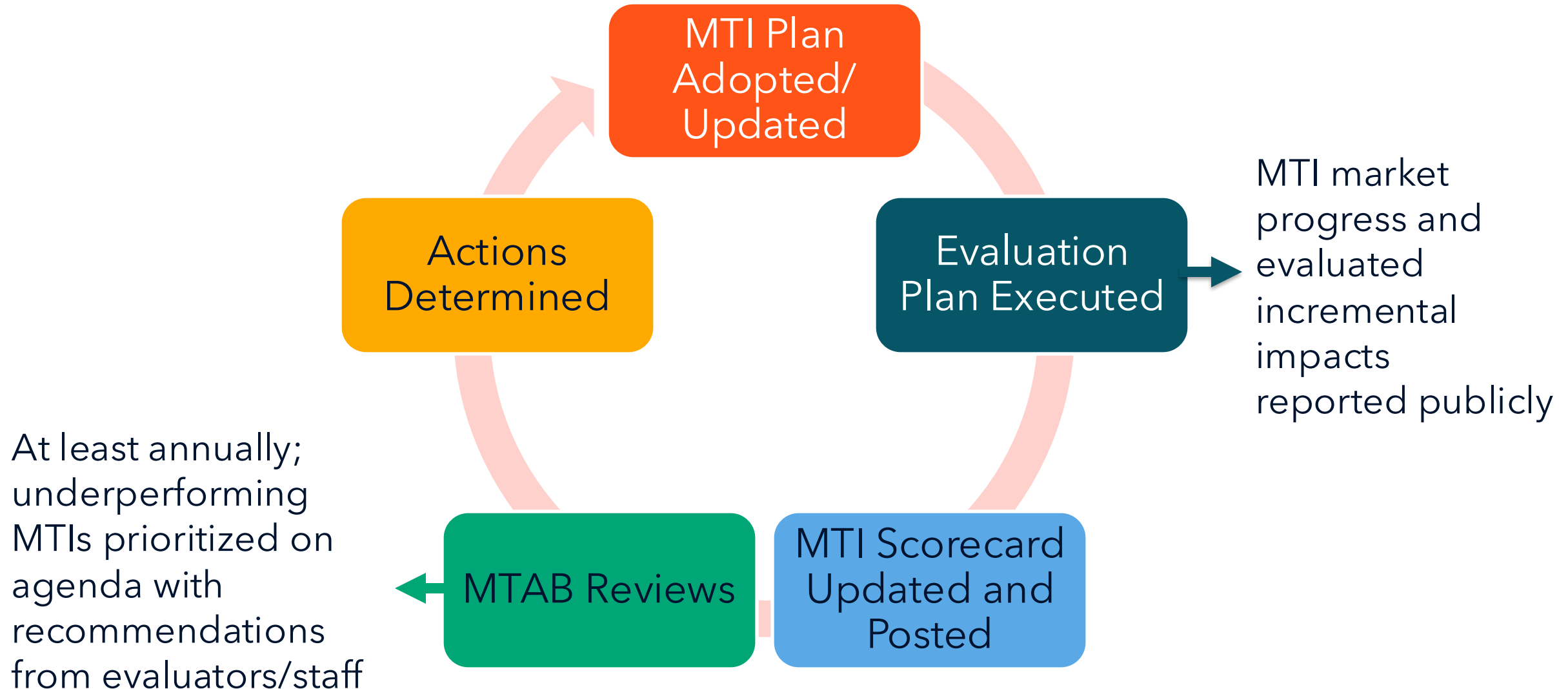
## What we track beyond volume

- Building characteristics
- Geography and equity
- Installation triggers
- Product specifications
- Financing
- Market channel

# Evaluate equity

- Assess ESJ MPIs
- Assess customer experience
- Assess other aspects of equity, for example:
  - Is the MTI reaching its target audiences in ESJ as well as non-ESJ communities?
  - Are CBO partnerships delivering training, job creation, and pay equity?
  - How is the MTI managing cultural preservation concerns, tenant rent impact, split incentive, language diversity?
- Recommend strategy improvements to help ensure comparable MTI effectiveness in ESJ and non-ESJ communities.

# Monitoring, reporting, and review



# Questions & Discussion

**Break (15 min.)  
We will be back soon.**



# 11. Second Tranche Application Update

Smita Gupta, Principal of Policy



## D.25-11-023: Second Application set-up



- **Second tranche MTIs must come through another Application**
- Application may be filed any time
- Early 2026 or early 2030 alignment with EE portfolio filings is preferred
- Year six was added to align CalMTA funding with EE portfolio cycles through 2031
- New MTI proposals should summarize non-ratepayer funding pursued
- Sensitivity analysis should be included where warranted

# CalMTA portfolio progress



## FIRST TRANCHE



**Room Heat Pumps**  
2025  
Approved for market deployment



**Induction Cooking**  
2026  
Revised IC Plan awaiting ED disposition for approval

## UPCOMING - SECOND TRANCHE



**Residential Heat Pump Water Heating**



**Commercial Rooftop Units**



**Commercial Replacement & Attachment Window Solutions**

## IN DEVELOPMENT



**Foodservice Water Heating Systems**



**Commercial Building Efficiency Accelerator**

**120V plug-in ready**

**Fuel Substitution**

**Residential**

**Commercial**

**Existing Buildings**

**[PRELIMINARY]**



# Portfolio TSB and cost-effectiveness

Market Transformation Initiatives	TSB Total	TSB components			TRC
		TSB -Energy	TSB - Grid	TSB - GHG	
Room Heat Pumps	<b>\$480M</b>	\$143M	\$28M	\$309M	<b>5.03</b>
Induction Cooking (Revised Plan)	<b>\$495M</b>	\$25M	(\$131M)	\$601M	<b>1.05</b>
Residential Heat Pump Water Heating	<b>\$501M</b>	\$57M	\$8M	\$436M	<b>1.67</b>
Commercial Rooftop Units (Heat pumps w/connected controls)	<b>\$595M</b>	\$148M	\$147M	\$300M	<b>2.65</b>
Commercial Replacement & Attachment Window Solutions	<b>\$342M</b>	\$73M	\$46M	\$223M	<b>1.04</b>
<b>Portfolio Combined</b>	<b>\$2.4B</b>	\$445.7M	\$98.6M	\$1.9B	<b>~1.70</b>

# Application proceeding estimated timeline



**~10-12 months** from Application filing → Decision

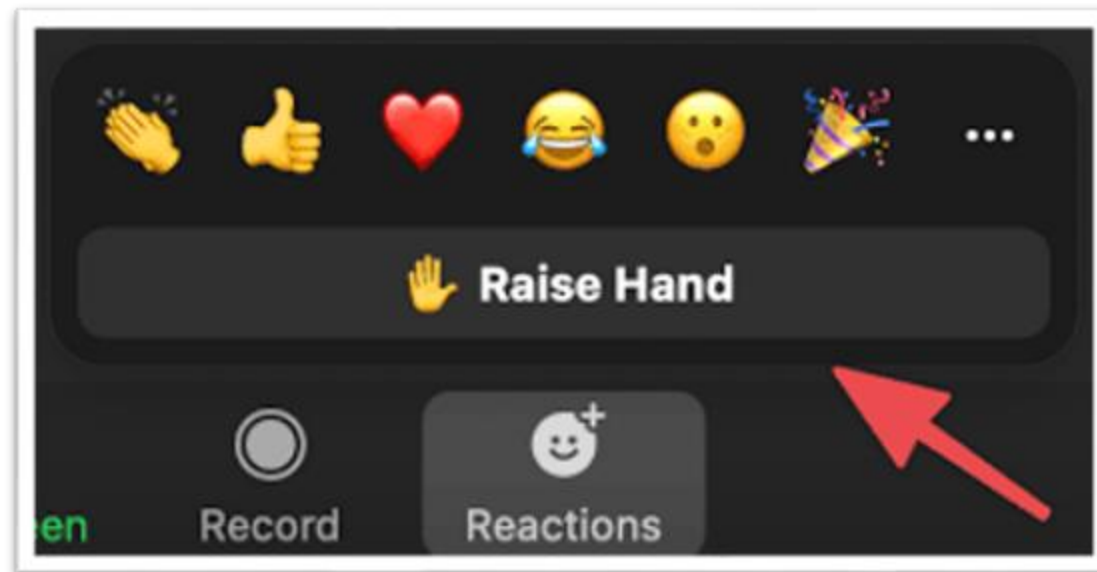
Note: Dates after filing are illustrative and subject to the Scoping Memo and assigned ALJ schedule.



# 12. Public Comment



Raise your hand using the “Reactions” feature and we will allow you to unmute yourself.





# 13. Annual Conflict of Interest Training

Stacey Hobart, Principal of  
Engagement and  
Communications

# MTAB Member Requirements

CalMTA is a program of the California Public Utilities Commission and is administered by Resource Innovations.

# Charter: Roles and responsibilities



The MTAB is a non-authoritative body, making non-binding recommendations.



# Charter: Other aspects



## Terms

- Two-year terms starting April 22, 2026 through April 2028



## Stipends for eligible members

- Representatives from energy efficiency Program Administrators and government agencies are not eligible for stipends.
- MTAB members are volunteers and not employees
- Eligible MTAB members will be provided stipends for meeting attendance, document review, and travel expenses will be reimbursed



## Meeting notices and public comments

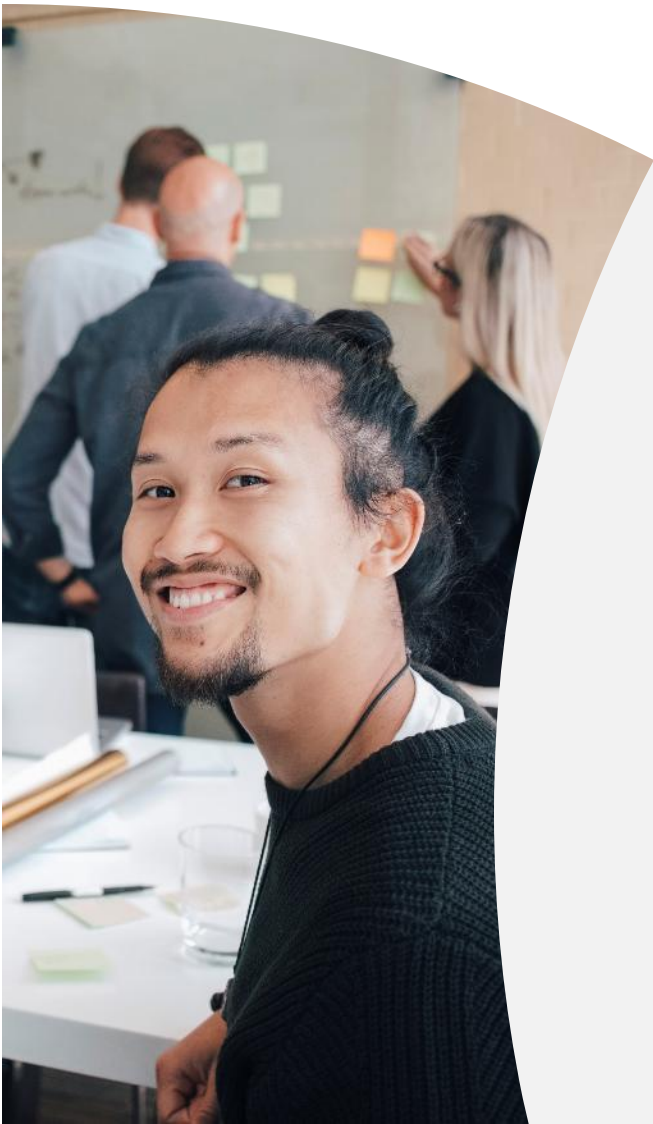
- Public meetings announced at least four business days prior
- Members of the public can comment at meetings and online at <https://calmta.org/mtab-comments/>

# Meeting notes



- MTAB meeting notes will summarize discussion and recommendations
- Notes serve as the record of MTAB recommendations
- Each MTAB meeting will ask for acceptance or edits of the prior meeting notes
- Any member may choose to write a summary of their own view, which will be appended to the meeting notes

# MTAB member expectations



- Member should attend at least 80% of the meetings
- If a member can't make a meeting, notify CalMTA in advance and someone else from the organization can attend as proxy
- Recommendations should be constructive
- Silence means agreement



# Conflict of Interest Rules

CalMTA is a program of the California Public Utilities Commission and is administered by Resource Innovations.

# Conflict of interest definition

A conflict of interest shall mean any financial interest or contractual relationship that may impair the ability of an MTAB member to be impartial and unbiased in fulfilling the MTAB member's duties identified in the MTAB charter.

# MTAB declaration of COI

## MTAB eligibility

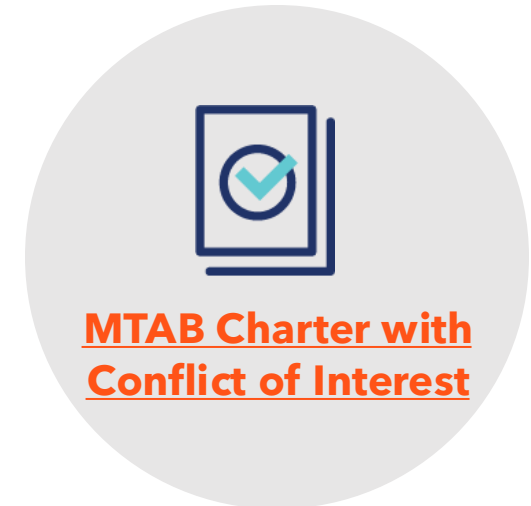
- Can't receive funding from CalMTA or be in pursuit of funding

## Recusal requirements

- Can't bid on RFP/RFQ if giving input after Phase I
  - Most ideas under development are now in Phase II or III
- Those with competitive interest can recuse from discussion, but must leave MTAB if responding to RFP
- Agree not to influence remaining MTAB members
- Interpretation, if needed, done by CPUC staff

## Transparency

- Public meetings & process where COI concerns can be raised by the public



# CalMTA COI policies



- The CalMTA program has robust COI policies to ensure decision-making is transparent, impartial, and unbiased.
- The Resource Innovations team that administers CalMTA has deep experience implementing market transformation and other energy efficiency programs in California and throughout North America.
- Resource Innovations employees and subcontractors who function in decision-making roles for CalMTA are firewalled from any ongoing work with California utilities or other covered entities and sign COI certifications.
- CalMTA seeks CPUC approval when there is a need to draw on specialized expertise from subject matter experts who also support work with covered entities.

# MTAB COI public disclosure form



## MTAB public disclosure form will be sent for electronic signature:

- Prior to joining MTAB, annually, and at conclusion of service
- Or if we become aware of COI not previously reported

## Questions:

1. Do you (et al) provide services to CalMTA?
2. Do you (et al) have, or are planning to have, a financial relationship with RI, West Monroe (formerly 2050 Partners), Brio, Unrooz Solutions, or Ortiz Group?
3. Are you aware of other circumstances that could be an actual or perceived conflict of interest?

Disclosure forms will be posted on CalMTA website once signed.

[Signed COI MTAB Disclosure Forms](#)

# 14. Next Meeting and Next Steps

Stacey Hobart, Principal of  
Engagement and  
Communications



# MTAB activities



## May

- Residential HPWH MTI MTAB review and public comment period extended to Friday, May 8
- CRAWs MTI MTAB review and public comment period May 14- June 1

## June

- Organizational Review Report meeting: Monday, June 1, 1:30-3:00 p.m.

## July

- 2<sup>nd</sup> Quarter Activity Report Webinar: Tuesday, July 28, 10:00 a.m.-12:00 p.m.
- Doodle poll to determine fall MTAB meeting dates

# Transformative Energy Solutions for the public good

Market transformation is a proven approach that works to remove market barriers so that energy efficient, equitable, and climate-friendly approaches become the new standard practice for all Californians.

Sign up for updates at: [calmta.org/subscribe/](https://calmta.org/subscribe/)

Questions? Email [info@calmta.org](mailto:info@calmta.org)

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